



ORCAS ISLAND FIRE & RESCUE

Neighbors Serving Neighbors Since 1948

Mobile Integrated Healthcare (MIH) Pilot Program 2026 August Financial Report Presented September 28th, 2026

Budget

The total budget for the MIH program for 2026 is **\$80,344** which is broken down per the Interlocal Agreement as follows:

Revenue

Orcas Island Health Care District (OIHCD) Revenue Contribution	\$25,000
OIHCD Grant and Donated Revenue	\$30,344
Orcas Island Fire & Rescue (OIFR) Revenue Contribution	\$25,000
Budgeted Total:	\$80,344

Expenses

Staffing Wages and Benefits	\$24,944
Training	\$5,000
Program Software	\$21,000
Medical Supplies & Consumables	\$8,000
Training Materials	\$5,000
Administration & Reporting	\$7,000
Contingency Funds	\$4,000
Budgeted Total:	\$80,344

Currently, the program has received \$57,729, which is 72% of the annual revenue defined in the ILA.

Currently, the program has spent \$2,885, which is 4% of the annual expenditures defined in the ILA.

MIH End of Month Finances

Prior Month Ending Balance:	\$29,166.67*
Current Month Revenue:	28,562.66
Current Month Expenditures:	2,885.00

Current Month Ending Cash Balance: **\$54,844.33**

*Includes OIFR budgeted contribution and June and July OIHCD funds.

Grant Summary



ORCAS ISLAND FIRE & RESCUE

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- OIHCD has received a grant from the Association of Washington Public Hospital Districts for \$10,000 to help fund the pilot program.
- OIHCD has received an anonymous donation of \$100,000 to help fund the pilot program. The budget for 2026 approved spending of \$20,344 from the total donation.

Program Highlights by Trillium Swanson OIHCD

- Debra O'Conner, RN, was hired to help establish the program's policies and procedures. Debra has been working closely with Trillium Swanson, Fire Chief Chad Kimple, and Superintendent Chris Chord to define scope, create data collection criteria to define goals for the pilot to meet, and communicate with community partners.
- An MIH software, called Julota, has been selected as the program's referral and patient care reporting system. The contract between OIFR and Julota is undergoing legal review, and purchase of the software will be completed within the next month.
- An MIH Community Health Stakeholder Advisory Group was created with the Districts, Senior Services, Orcas Community Resource Center, Compass Health, and the Eastsound Island Health Clinic. The group recently met to overview the pilot program and begin the ongoing process of building the program's referral processes with the community partners' input and perspectives.
- Debra has meetings scheduled with the primary care providers on the island in September, as well as with other significant community partners, such as Senior Services. Debra will be both explaining the program's launch and beginning the process of formalizing referral pathways with MIH referral partners
- Debra is also presenting the program at the county-wide Community Health Network Convening on Thursday, September 17th.

Report Prepared by:

Jen Krauss

Office Manager and Board Secretary OIFR

2026 BUDGET POSITION

Orcas Island Fire & Rescue

Time: 10:48:50 Date: 09/15/2026

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001 General Expense Fund 01/01/2026 To: 12/31/2026

Revenues	Amt Budgeted	Revenues	Remaining
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022 MIH

308 Unassigned Cash & Investments

308 41 00 0000 Committed Cash & Investments	25,000.00	25,000.00	0.00 0.0%
308 Unassigned Cash & Investments	25,000.00	25,000.00	0.00 0.0%

310 Revenue, Carryover and Grant funds available

337 40 00 0002 Intergovernmental Revenues - MIH ILA Payments	55,344.00	32,729.33	22,614.67 40.9%
310 Revenue, Carryover and Grant funds available	55,344.00	32,729.33	22,614.67 40.9%

022 MIH	80,344.00	57,729.33	22,614.67 28.1%
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Fund Revenues:	80,344.00	57,729.33	22,614.67 28.1%
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Expenditures	Amt Budgeted	Expenditures	Remaining
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022 MIH

522 Mobile Integrated Health (MIH)

522 22 10 0000 Wages - MIH (RN or PA & EMTs)	17,344.00	0.00	17,344.00 100.0%
522 22 11 0000 Benefits and Taxes - MIH	0.00	0.00	0.00 100.0%
522 22 30 0000 Supplies - MIH (Medical, Consumable, Training)	13,000.00	0.00	13,000.00 100.0%
522 22 35 0000 Equipment - MIH	0.00	0.00	0.00 100.0%
522 22 40 0000 Professional Services - MIH (Contractor fees, Admin fees & Contingency funds)	29,000.00	2,885.00	26,115.00 90.1%
522 22 47 0000 Software - MIH (Julota)	21,000.00	0.00	21,000.00 100.0%
522 Mobile Integrated Health (MIH)	80,344.00	2,885.00	77,459.00 96.4%

022 MIH	80,344.00	2,885.00	77,459.00 96.4%
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Fund Expenditures:	80,344.00	2,885.00	77,459.00 96.4%
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Fund Excess/(Deficit):	0.00	54,844.33
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Orcas Island Fire & Rescue

Mobile Integrated Health Program — Program Overview

Orcas Island Fire & Rescue is committed to improving outcomes and strengthening the health of the Orcas Island community through the Orcas Island Fire & Rescue Mobile Integrated Health (MIH) Program. Through coordinated workflows and best-in-class practices, the program is designed to strengthen collaboration among community partners, reduce avoidable strain on emergency-response resources, and improve outcomes for island residents.

Thank you for taking the time to review this overview, which is intended to provide a shared understanding of the program's goals and outline its scope.

Program Background

Orcas Island Fire & Rescue, in partnership with the Orcas Island Health Care District, is preparing to launch a one-year Mobile Integrated Health pilot designed to improve access to proactive, non-emergency support for residents of Orcas Island.

Orcas Island's aging population, limited on-island healthcare infrastructure, dependence on ferry and aeromedical transportation, and fragmented access to home-based and social services can make it difficult for vulnerable residents to receive timely follow-up and support outside of an emergency response. These challenges can contribute to repeated 911 utilization, avoidable emergency department visits, delayed follow-up after hospitalization, and difficulty connecting residents with the appropriate clinical and community resources.

Program Structure & Leadership

The Orcas Island Fire & Rescue Mobile Integrated Health Program will establish Orcas Island Fire & Rescue as the central hub for receiving, reviewing, and coordinating referrals from Fire/EMS, healthcare providers, community organizations, social-service agencies, patients, and family members.

The pilot is expected to be led clinically by a registered nurse, supported by paramedics and trained EMTs, along with participating community partners.

The program will initially focus on residents who would benefit from proactive in-home assessment, short-term follow-up, medication reconciliation, care-plan support, and connection to appropriate local or regional resources. The MIH pilot is intended to complement, rather than replace, the services provided by primary care, behavioral health, home health, hospice, and other clinical and community organizations.

Service Pathways

The initial pilot will support three primary service pathways:

Multi-Visit Patient Service

Identify residents with repeated 911 or EMS utilization, assess the clinical and social factors contributing to those calls, develop a coordinated care plan, and connect residents with appropriate services and resources to help reduce preventable repeat utilization.

Aging in Place Service

Follow up with older adults after falls, lift assists, or other indicators of increased vulnerability. This service may include fall-risk assessment, medication reconciliation, home-safety evaluation, durable medical equipment needs, caregiver support, and connections that help residents remain safely and independently in their homes.

Transitional Care Service

Receive referrals for residents returning home following hospitalization, emergency department treatment, or other significant clinical encounters. The program will provide time-limited post-discharge follow-up and resource navigation for residents at elevated risk of deterioration or readmission, including individuals managing conditions such as congestive heart failure, COPD, and end-stage renal disease.

Technology & Care Coordination

Julota will most likely provide a purpose-built Mobile Integrated Health platform through which Orcas Island Fire & Rescue can receive and triage referrals, enroll residents into the appropriate service pathway, complete standardized assessments, develop care plans, document home visits, identify unmet needs, and send trackable referrals to participating community organizations.

An interface with the department's ePCR system will support the identification and referral of residents encountered through EMS, including repeat utilizers and individuals who may benefit from post-call follow-up. When enrolled residents have subsequent EMS encounters, the interface will also help provide the MIH team with timely visibility into those interactions.

This platform will provide clinical and nonclinical team members with consistent workflows and structured decision support, reducing reliance on individual memory, disconnected spreadsheets, and informal processes. This will help team members recognize needs that extend beyond the immediate medical complaint and connect residents with the most appropriate available resource.

Community Partner Network

Participating community organizations will be organized by resource category, including:

- Senior services
- Transportation
- Food assistance
- Housing
- Medication support
- Durable medical equipment
- Behavioral health

- Substance-use services
- Caregiver support
- Other locally or regionally available resources

This structure will allow program staff to efficiently identify, initiate, and document appropriate connections for each resident.

Scope Considerations

During the initial pilot, behavioral health and substance-use needs may be identified and referred to qualified partners. However, Orcas Island Fire & Rescue does not intend to operate a dedicated behavioral health response or crisis-response service during the initial pilot. These capabilities may be evaluated separately as the program matures and additional partnerships develop.